

Subject: Profitability - Follow ups

From: "Saori Casey"

Received(Date): Tue, 01 Oct 2019 15:20:05 +0000

Γο: "Tim Cook" < , "Luca Maestri"

Cc: "Ai Ling Loo" >,"Kevan Parekh"

,"Larry McDevitt"

Attachment: PastedGraphic-10.pdfAttachment: PastedGraphic-11.pdfAttachment: PastedGraphic-8.tiff

Attachment: Aug'19 LRF Profitability (Tim 9-25 mtg).pdf

Date: Tue, 01 Oct 2019 15:20:05 +0000

Hi Tim, Luca,

Please find below the 3 follow-up items from the Profitability meeting.



Any other questions, please let us know.

1)

2)

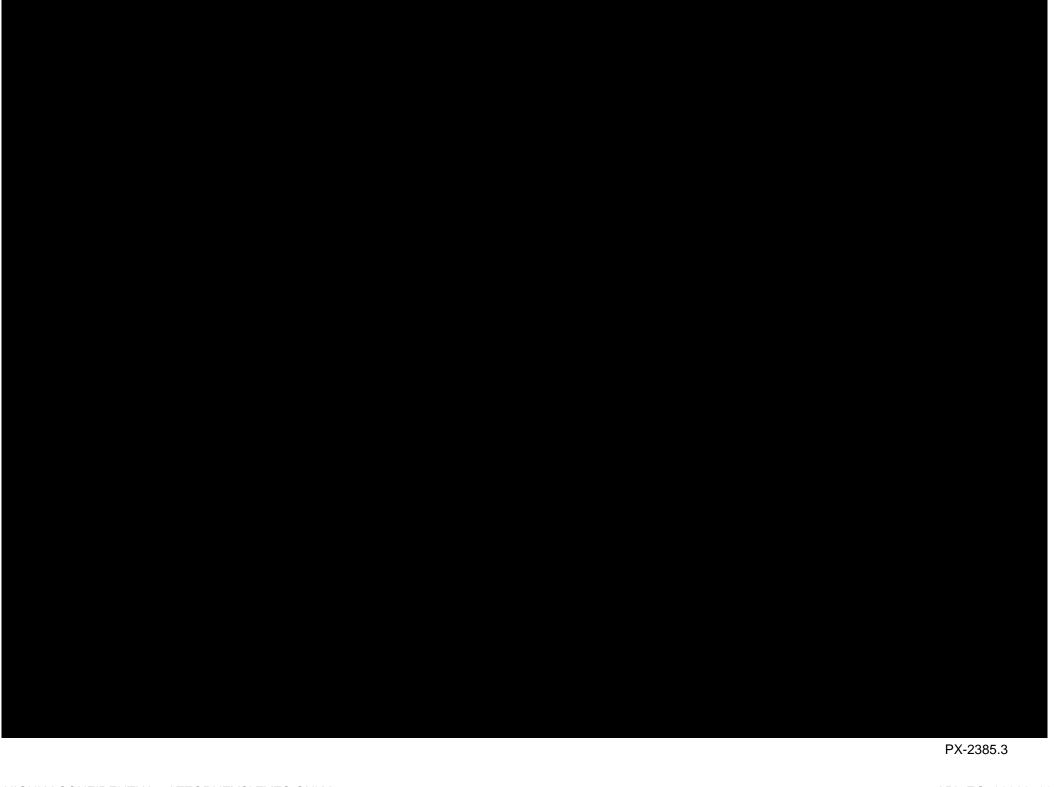
3)

Full deck from the meeting:

Hi Tim, Luca,

Please find below the 3 follow-up items from the Profitability meeting.

Any other questions, please let us know.
1)
2)
3)
Full deck from the meeting:







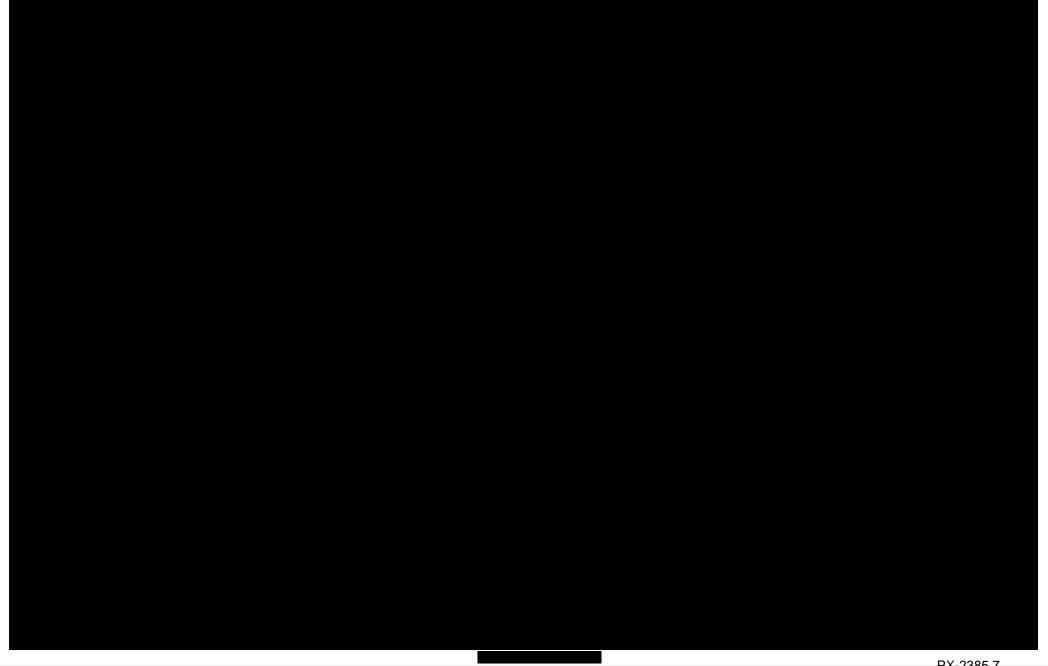


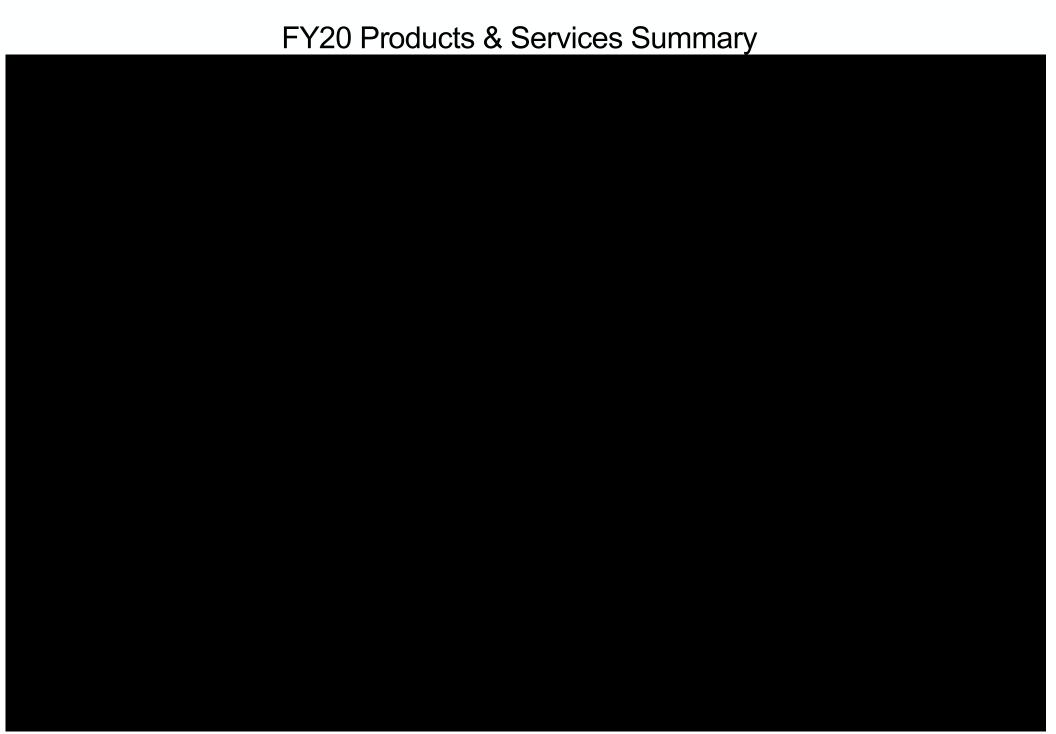
Products & Services Profitability

Based on Aug'19 LRF

Corporate FP&A September 2019





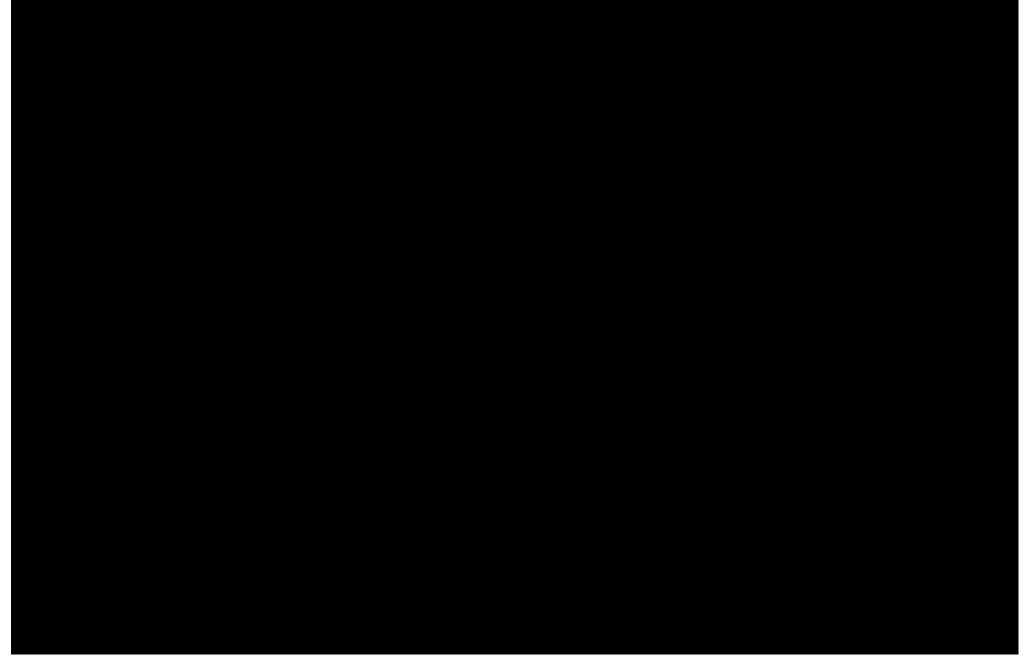


Corporate FP&A

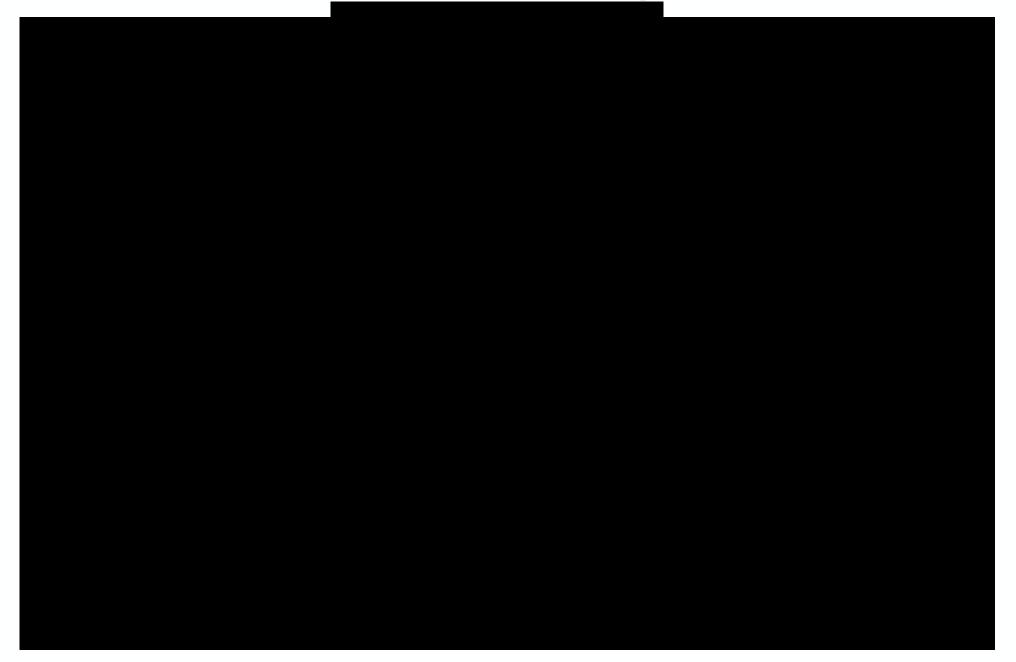
FY20 Categories with Negative OM



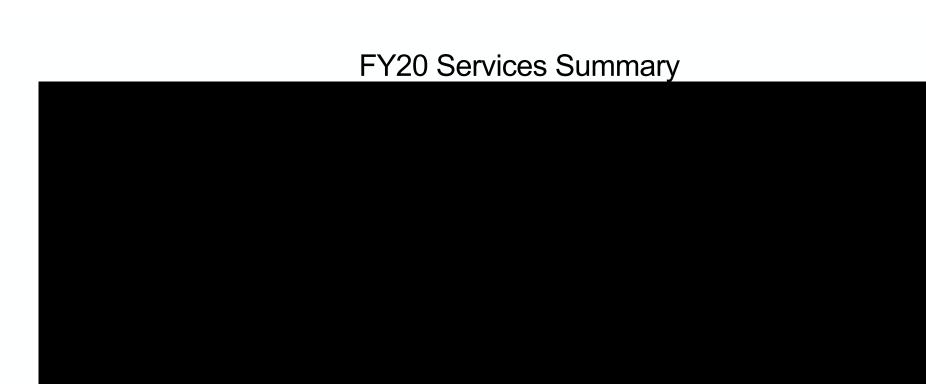








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Profitability Summary - Aug'19 LRF



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Operating Margin Change FY20 - Aug'19 LRF



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FY20 Profitability Metrics - Services-Aug'19 LRF

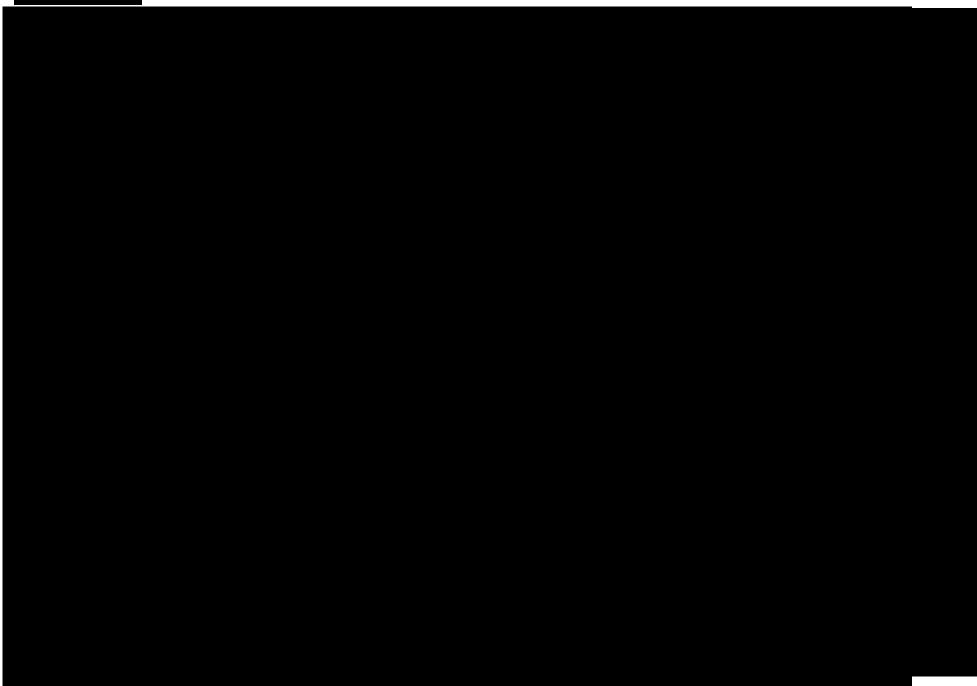


HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY

Contribution to Growth (FY20)

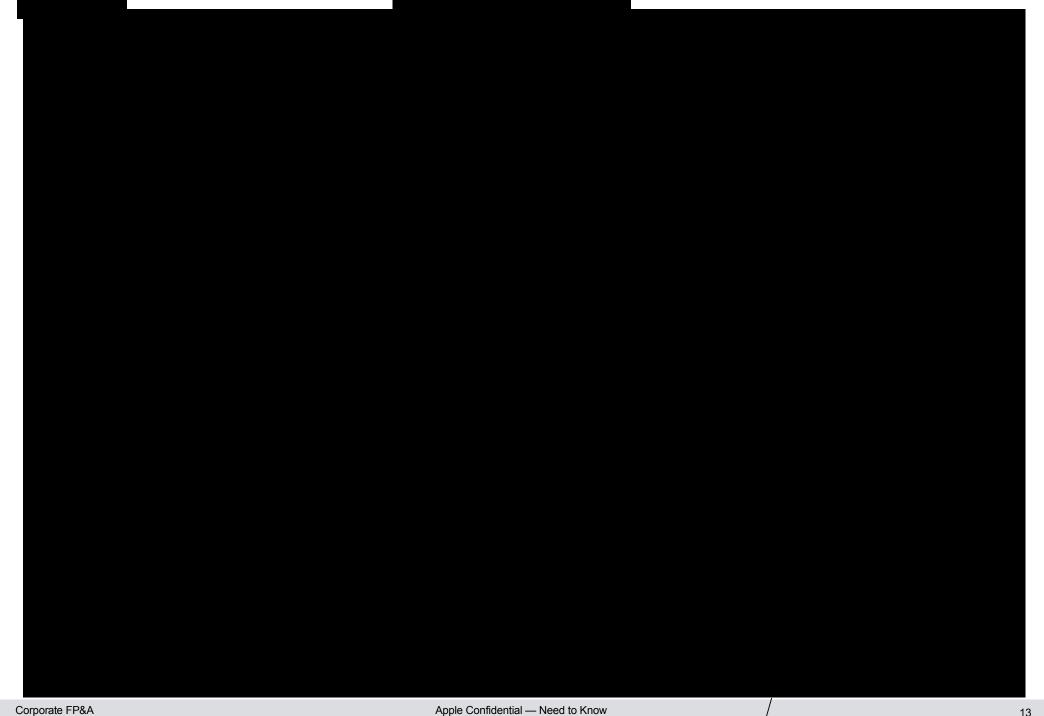






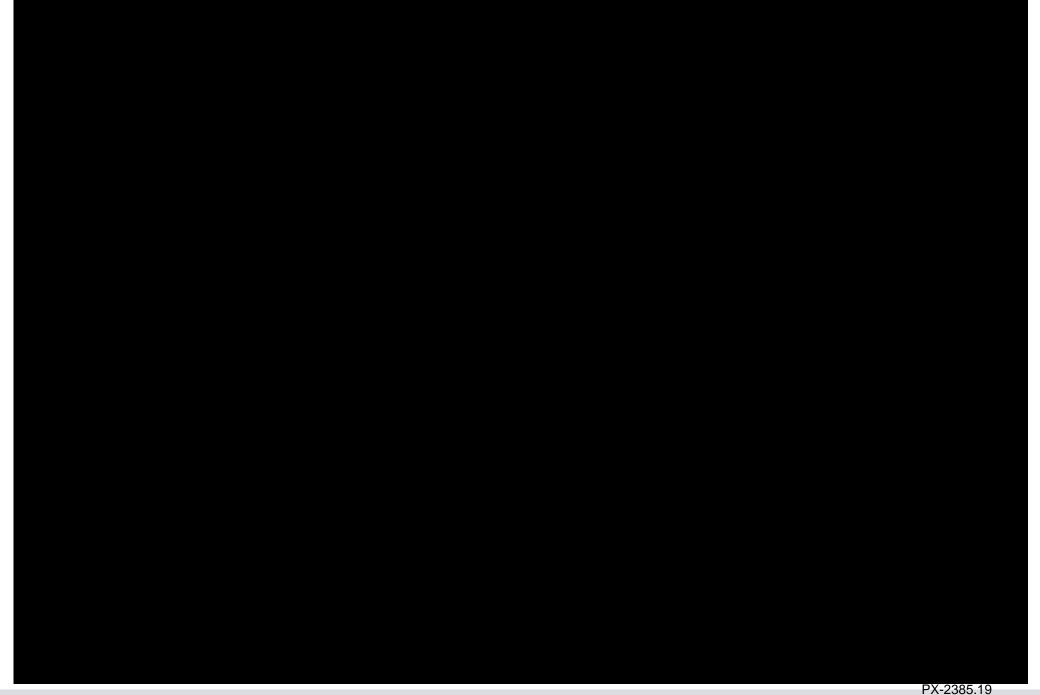
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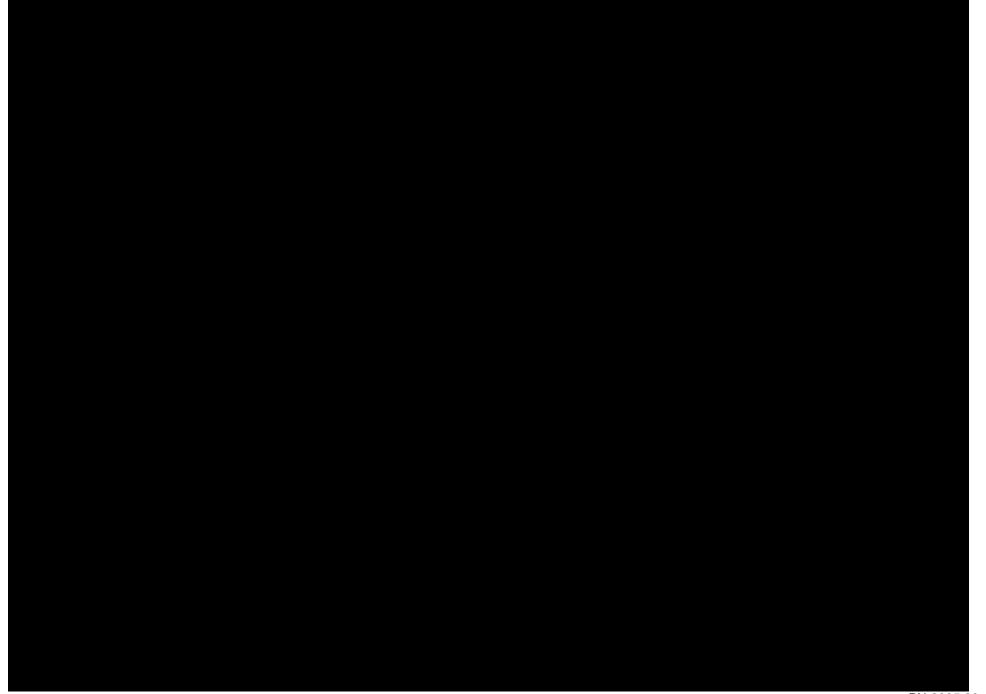


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Services Profitability - Existing Services



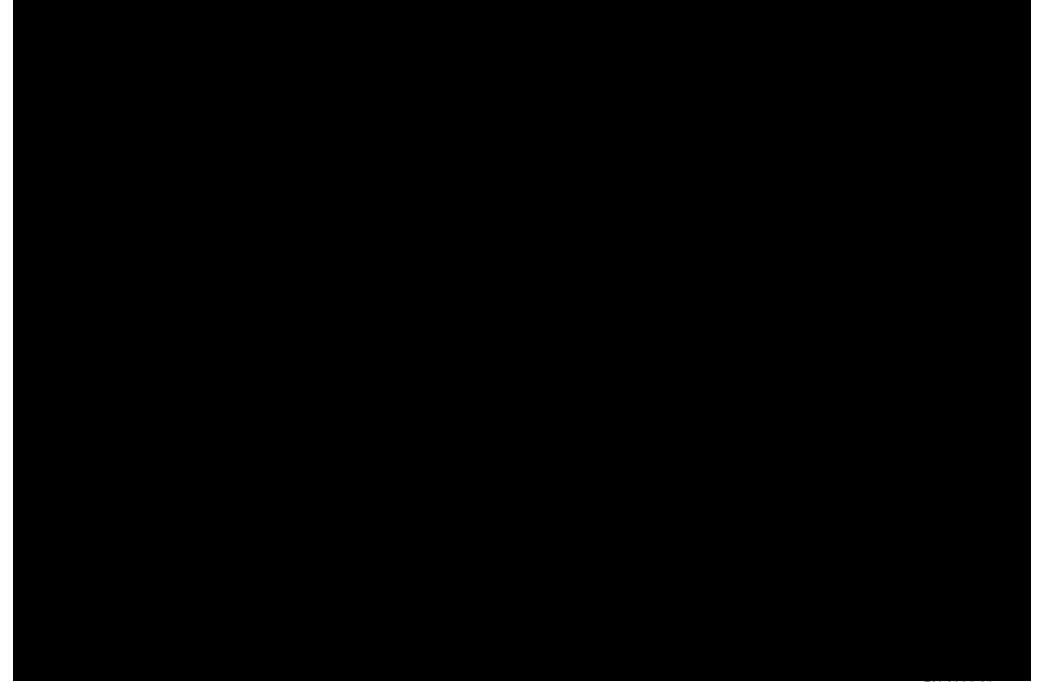
Services Profitability - New Services



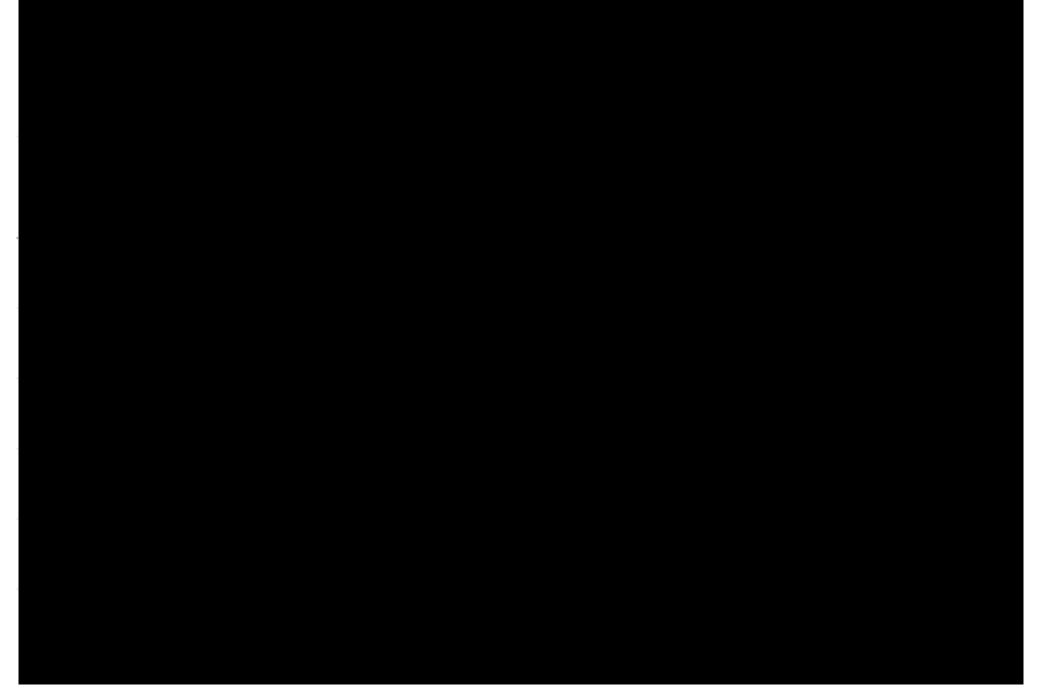
Retail Profitability





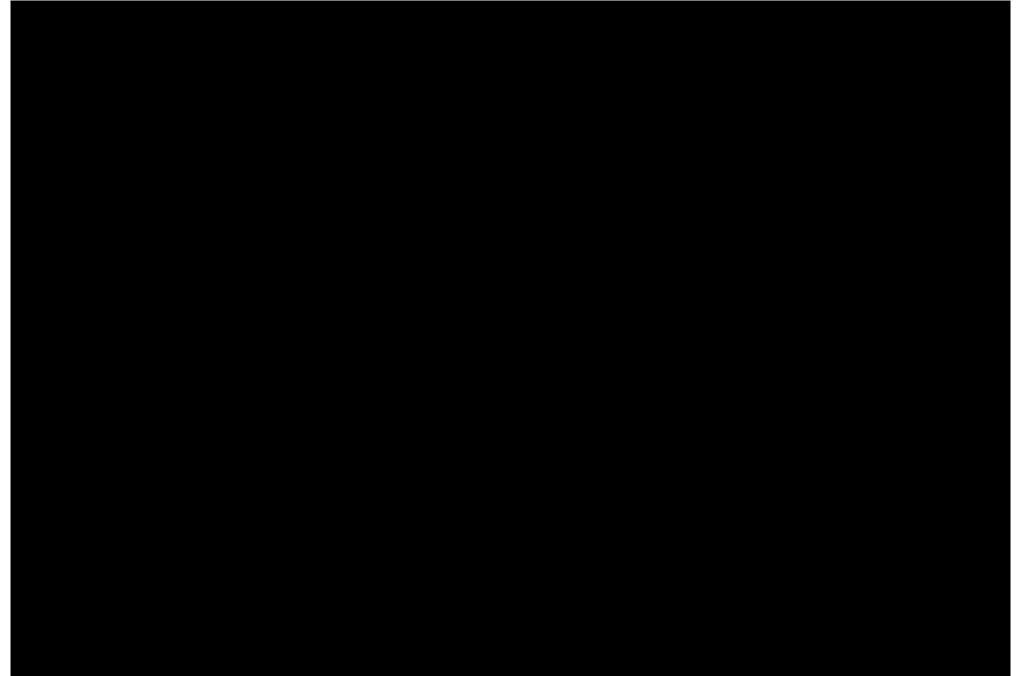


Geo Profitability

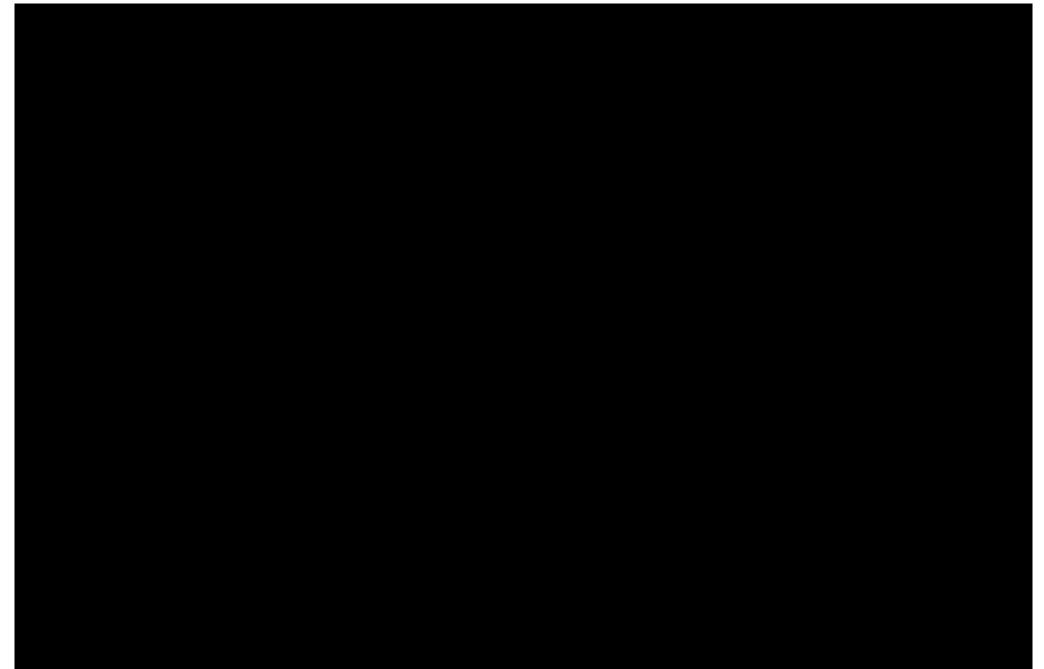


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FY'20 Opex Product Allocation



FY'20 Opex Channel Allocation



Appendix

Contribution to Growth



Apple Confidential — Need to Know

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